

**Vision**

*“To be the most successful provider of integrated logistics solutions to the Asian Region, providing customers with global reach.”*

<b>Snapshot</b> as at April 2008	<b>LBO 1986</b>	<b>IPO 1993</b>	<b>Toll Today</b>
Annual Revenue (AU\$m) (annualised)	16	118	9,000+
Purchase Price (AU\$m)	1.5	N/A	N/A
Market Capitalisation (AU\$m)			5,000+
Acquisitions	-	6	56
Employees	95	350	35,000+
Sites	4	28	650+
Warehouse Capacity (million sqm)			3+
Countries	1		44

Toll Holdings Limited is the Asian Region’s leading provider of integrated logistics services. Annual revenue is in excess of AU\$9 billion, employing over 35,000 people via a network of 650+ sites throughout 44 countries in the Asian Region including: Australia, Cambodia, China, India, Indonesia, Malaysia, New Zealand, Singapore, Thailand and Vietnam. With a market capitalisation of in excess of AU\$5 billion, the company ranks 56 on the Australian Stock Exchange.

Established in Newcastle, Australia in 1888 by A F Toll, the business was sold in 1986 to a management buyout team led by current Managing Director Paul Little and former Chairman Peter Rowsthorn, and in 1993 Toll listed on the ASX.

Toll’s relatively brief history since the leveraged buyout is characterised by dynamic growth, plus size and diversity of its operations.

The company’s collection of and access to transport and infrastructure assets, including road fleets, air capacity, warehousing, ports and railways, are aimed at achieving world’s best practice in supply chain management, for its diverse customer base.

Toll’s focused integrated logistics strategy, when combined with smart technology, connecting all services and interfacing with customers, provides a powerful point of differentiation in the market place.

The Company’s core values form its capabilities and strengths as well as its key strategic competitive advantages sustaining it as the Asian region’s leading logistics provider. These are brand, people, safety, relationships, innovation, choice, integration, infrastructure, environment and community.

Toll’s prime objective is to achieve the highest possible level of service to its customers in its key market sectors: automotive, defence and government, manufacturing, mining and resources, retail and FMCG, and steel and industrial.